California's Electricity Crisis: What Happened and Why?

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EETD's California Energy Seminar: January 26, 2001





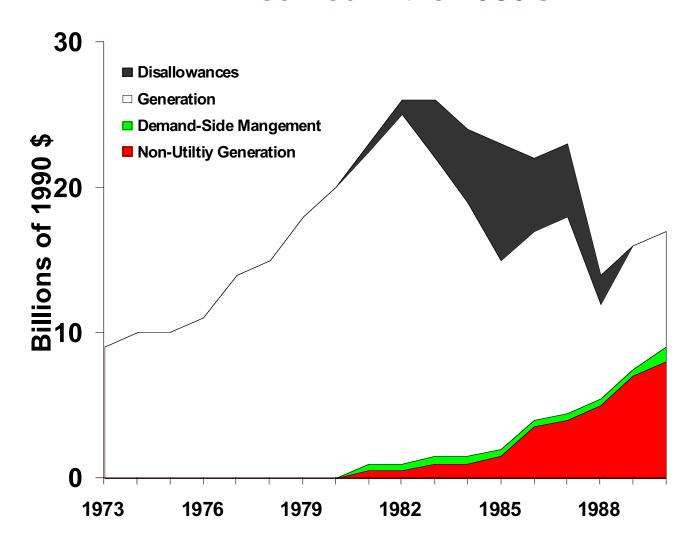
Outline of Today's Talk

- O How Did We Get Here?
- What Has Happened?
- Why?





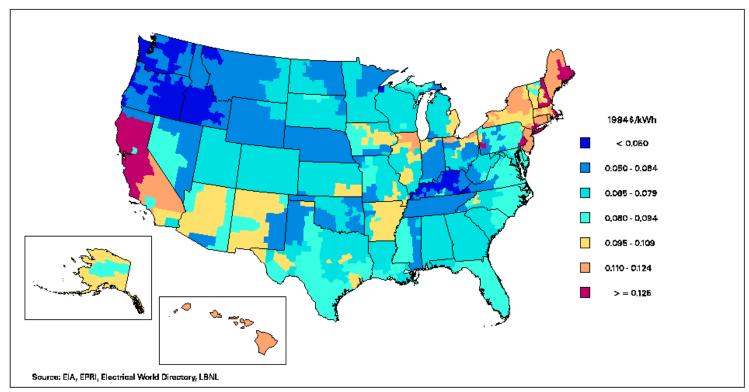
Investor-Owned Utility Investment in Generation Declined in the 1980's







High Electricity Prices Were a Strong Driver for Restructuring - 1993



County boundaries were used as building blocks to approximate electric utility boundaries. This work was based on data from the EPRI and the Electrical World Directory. Areas that were not assigned to a utility are assigned the state average utility price. Price data for investor owned utilities is from the Energy Information Administraton, and all other utility price data is from the Electrical World Directory.

elec94.aml, 01/15/97





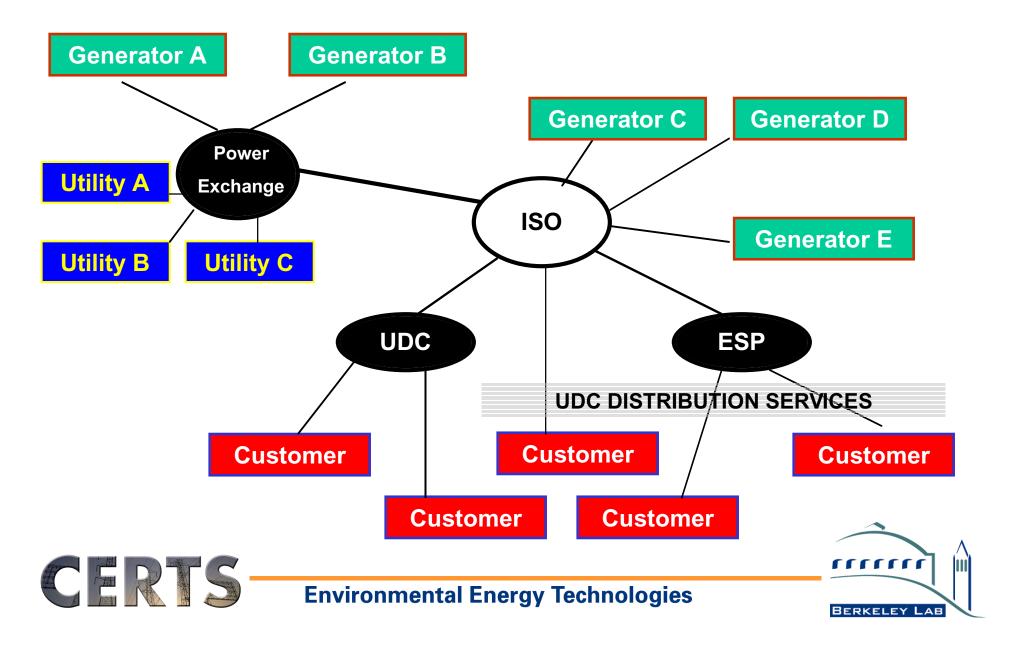
Main Features of AB1890

- State Backs Refinancing of Utility Debt
- PG&E/SCE Directed to Sell-off 50% of Thermal Capacity
- PX Created for Wholesale Power Transactions Utilities Required to Buy Through It
- ISO Created to Manage Grid Operations/Reliability
- Direct Access for Retail Customers
- Electricity Rates Frozen at a Discount
- Funding for Public Benefits Assured





California Market Structure



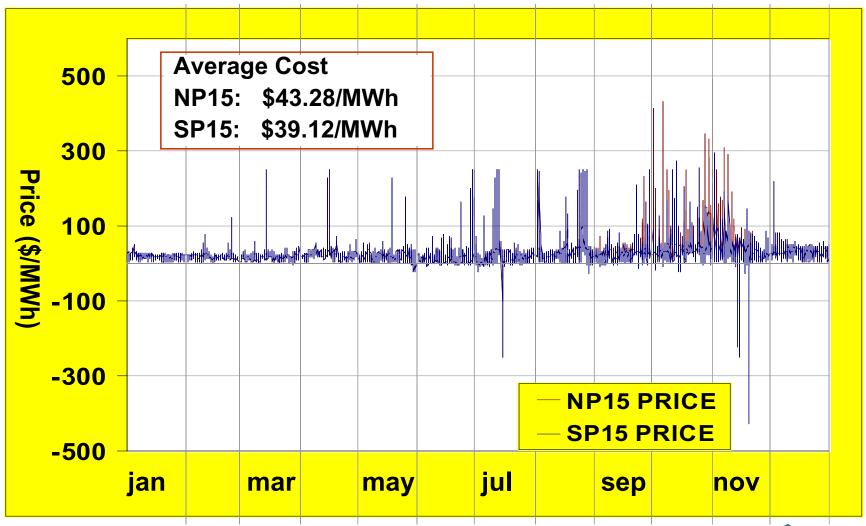
California's Electricity Emergencies Have Increased in Frequency

Normal Operation	1998	1999	2000
Stage 1 Emergency			
Reserves falling below 7% Public Alert - voluntary conservation	7	5	55
Stage 2 Emergency Reserves falling below 5% Curtail interruptible loads. 2700 MW available	5	1	36
Stage 3 Emergency Reserves falling below 1.5% Curtail non-interruptible loads. Rolling blackouts	0	0	1





Imbalance Energy Price 1999

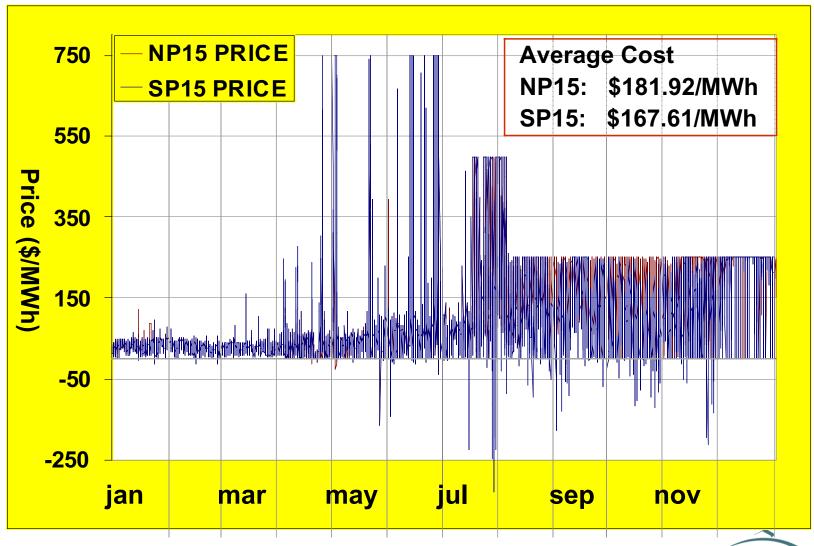


source: California ISO





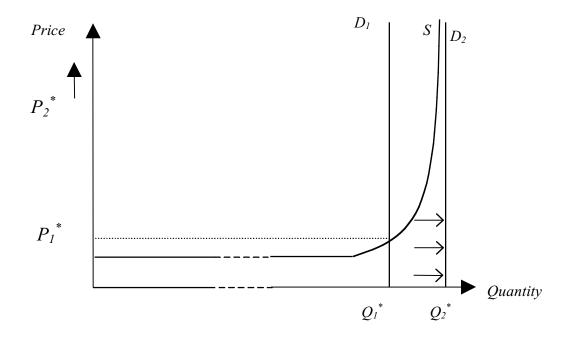
Imbalance Energy Price 2000







Effect of Inelastic Electricity Demand







Ownership of Major Generation Plants

IOU Owner	Station	Current Owner	Capacity (MW)	
	Morro Bay			
PG & E	Moss Landing	Duke Energy Corp.	2306	
	Oakland			
	Contra Costa	Mirant	3520	
	Pittsburgh	(former Southern Energy)		
	Potrero	(lormer Southern Energy)		
	The Geysers	FPL Group/Calpine	677	
	Run-of-River Hydro			
	Pondage	PG & E	3904	
	Pum p Storage			
	Diablo Canyon	PG & E	2160	
Edison	Alamitos			
	Huntington Beach	AES Corporation	3705	
	Redondo Beach			
	Etiwanda		3554	
	Ellwood	ReliantCorporation		
	Mandalay			
	Cool Water	(former Houston		
	Ormand Beach	Industries)		
	San Bernardino	Thermo Ecotek	249	
	Highgrove	THOMIS LOCK	240	
	SONGS	Edison	3671	
	Palo Verde			
	Four Corners			
	Intermountain			
	Mohave	<i>(////////////////////////////////////</i>		
	El Segundo		1429	
	Long Beach	Dynegy (former Destec)	1 120	
	Encina		945	
SDG&E	South Bay	San Diego Port	637	
	SONGS	SDG&E	430	





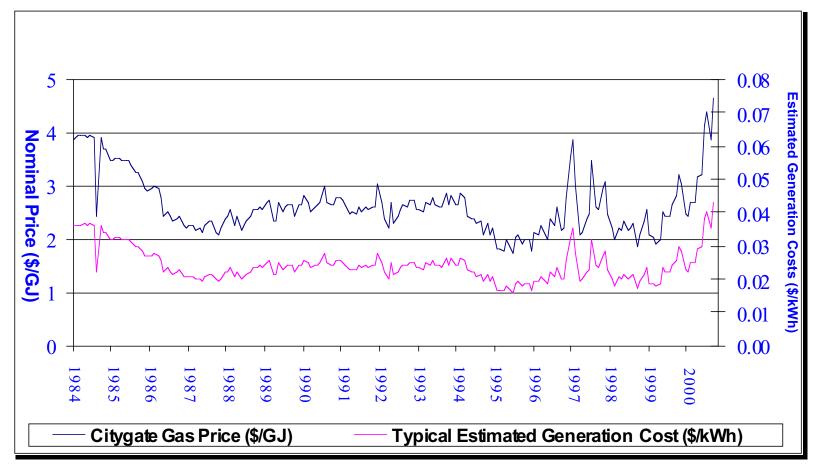
CEC Applications For New Generating Capacity

Name	Applicant	Location	Technology	Fuel	MW
High Desert	Inland Energy, Newport Beach, CA	Victorville	combined cycle	gas	720
Power Plant Project	Constellation Power Development, Baltimore, MD		combined cycle	gas	678
Sutter Power Project	Calpine Corporation	11.2 km W of Yuba City	combined cycle	gas	500
Sunlaw Cogeneration Partners	Sunlaw Cogeneration Partners I (SCPI)	City of Vernon,	combined cycle	gas	800
Power Plant Project		LA County			
Pittsburg District Energy Facility	Pittsburg District Energy Facility, LLC	Pittsburg	gas turbine	gas	500
La Paloma Generating Project	La Paloma Generating Company, LLC	McKittrick, Kern County	combined cycle	gas	1048
Delta Energy Center	Calpine Corporation and	Antioch	combined cycle	gas	880
	Bechtel Enterprises Inc.,		•		
	an affiliate of Bechtel Group Inc				
Sunrise Cogeneration	Texaco Gbbal Gas and Power	Fellows, Kern County	combined heat	gas	300
and Power Project			and power		
Blythe Energy	Blythe Energy, LLC	City of Blythe	combined cycle	gas	400
Power Plant Project					
Three Mountain	Three Mountain Power, LLC	Burney	combined cycle	gas	500
Power Plant Project	(Ogden Pacific Power)				
Otay Mesa	PG&E	Otay Mesa,	gas turbine	gas	510
Power Plant Project		San Diego County			
Elk H i ls Power Project	Sempra Energy Resources and	40 km W of Bakersfield	combined cycle	gas	500
	Occidental Energy Ventures				
AES South City	AES South City, LLC	South San Francisco	combined cycle	gas	550
Power Plant Project					
AES Antelope Valley	AES Antelope Valley, LLC	California City	combined cycle	gas	1000
Power Plant Project					
Morro Bay	Duke Energy Power Services	Morro Bay	combined cycle	gas	
Power Plant Project					
Moss Landing	Duke Energy Moss Landing LLC	Moss Landing	combined cycle	gas	1206
Power Plant Project	previously operated by PG&E				
Long Beach District Energy	ENRON	Long Beach			500
Pastoria Power Project	Pastoria Power Project LLC	40 km S of Bakersfield	gas turbine	gas	960
Midway Sunset Cogeneration	Midway Sunset Cogeneration Company	Fellows, Kern County	combined cycle	gas	500
Power Plant Project					
Metcalf Energy Center	constructed by Bechtel Enterprises Inc.	San Jose	combined cycle	gas	600
Power Project	and run by Calpine Corporation				
Newark Energy Center	constructed by Bechtel Enterprises Inc.	Newark	combined cycle	gas	600
Power Project	and run by Calpine Corporation		•		





CA Citygate Weighted Natural Gas Price and Generation Costs

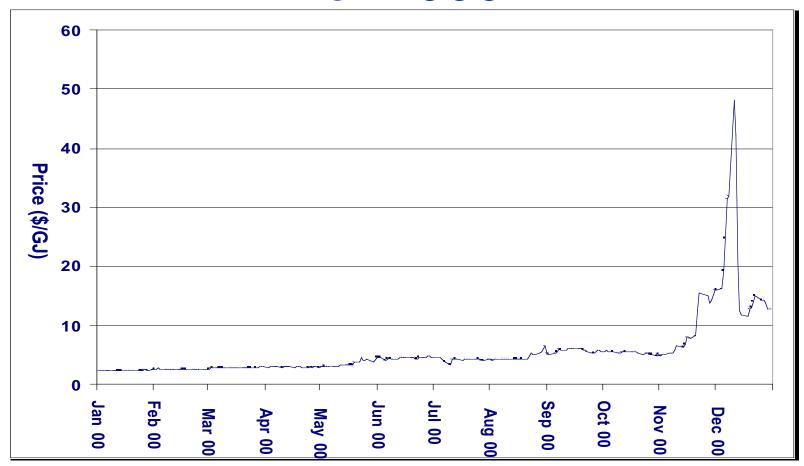


source: Energy Information Administration





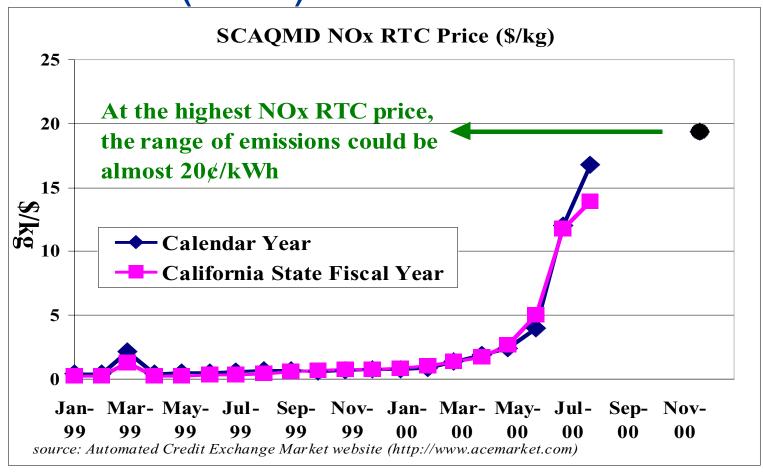
Gas Spot Price at PG&E Citygate for 2000







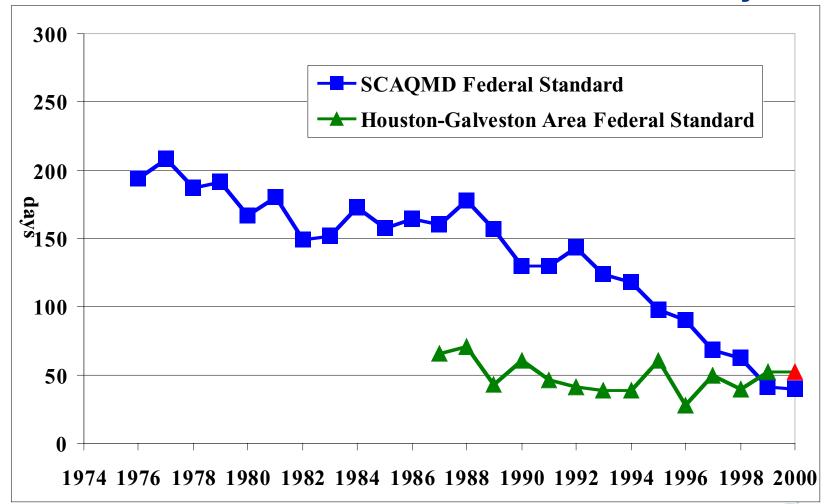
SCAQMD RECLAIM Trading Credit (RTC) Price for NOx







Federal Ozone Exceedance Days







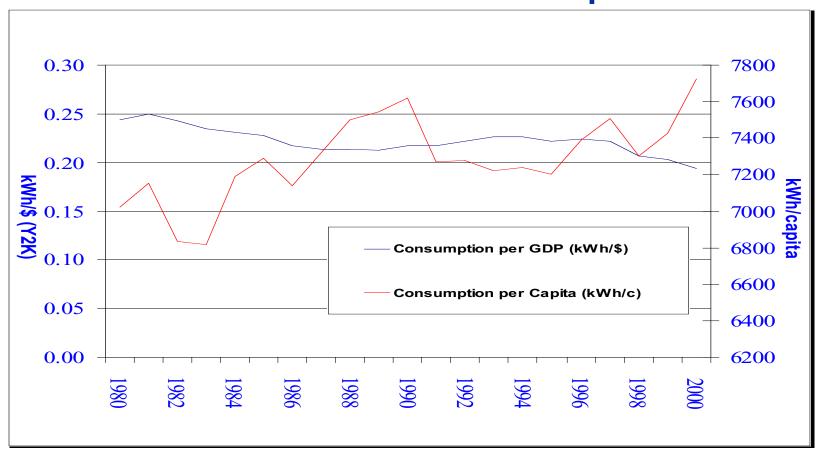
California Electricity Demand Growth

- Internet Economy is a reliability problem
- Average Electricity Demand Growth 91-00 Was 1.4 %/a
 - but 2.5 %/a over last 5 years
 - growth in 1980's was 3.2 %/a
- Pockets of Growth Were Much higher (Santa Clara 9%?)
- All Office, Telecom, and Networking equipment accounts for only about 3 % of Electricity Consumption
- Minimal Evidence of Major Structural Change in Energy **Usage Patterns**





Electricity Consumption Per CA GDP and Per Capita



source: California Energy Commission





Other Market Problems

- California Assumed Constant Import Capability
- Customer Growth & Dry Pacific Northwest Weather
- Slowness to Adopt Contracting and Hedging
- Failed Retail Market
- Lack of Price Information for Customer Investment





Conclusion

- Electricity Supply has a Long History of Difficulties
- Fundamental IMMEDIATE Problem is Supply-Demand **Imbalance**
- Ultimately Only Fix is by Pricing
- CA Environmental Rules Effective
- Opportunity for a Smooth "Transition" has been lost
- Political and Financial Constraints Dominate Public Policy
- Research Challenges to Creating a Viable Electricity Market
 - system control, market design and monitoring, DER, etc.





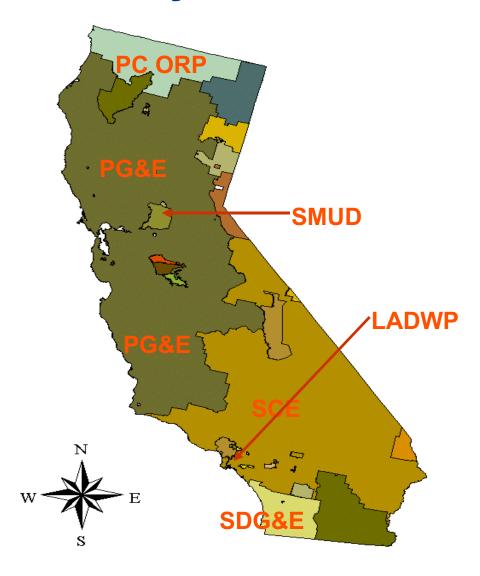
Web Sites of Interest

- http://HomeEnergySaver.lbl.gov/
- http://enduse.lbl.gov/Projects/InfoTech.html
- http://dailynews.yahoo.com/fc/Business/Utility_Industry_Deregulation/
- o http://www.caiso.com/
- o http://certs.lbl.gov/
- http://kanga-1.lbl.gov/WEBDB_CERTS/WEBDB_CERTS.home
- o http://www.pserc.wisc.edu/index_home.html
- o http://www.ucei.org/





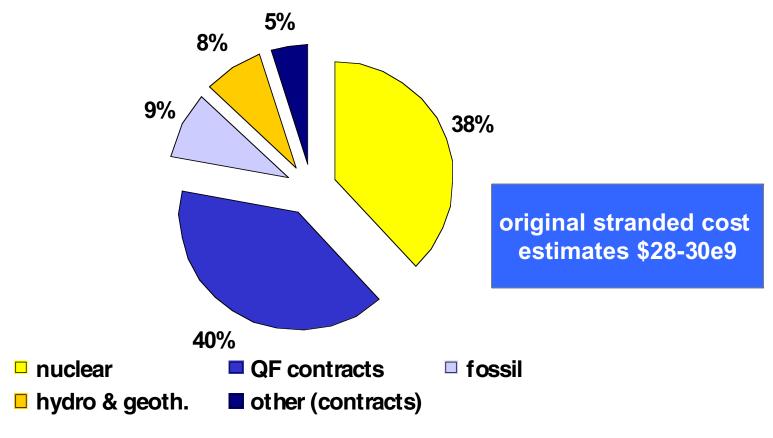
Disco & Utility Service Territories







Stranded Costs







CERTS Mission Statement

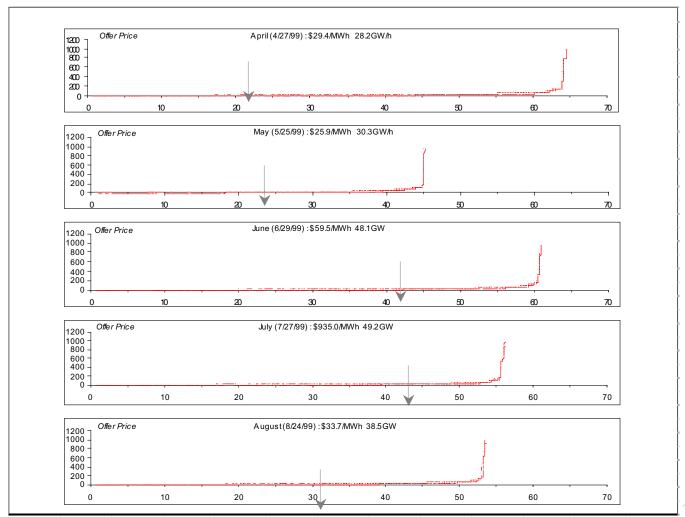
To research, develop, and commercialize new methods, tools, and technologies to protect and enhance the reliability of the U.S. electric power system under the emerging competitive electricity market structure





Competitive Electricity Markets Set Prices Based on Supplier's Offers

PJM Aggregate Supplier Offer Curves April - August 2000 5 p.m.







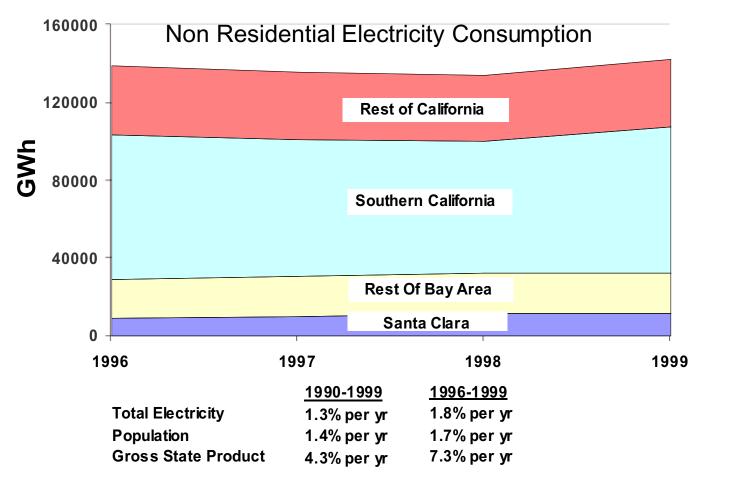
EETD Webpage







California's Booming Economy NOT the Problem



Annual Demand Growth

Total Non-Res 0.9% / yr

SoCal

0.5% / yr

Bay Area: 3.3% / yr

Santa Clara

County: 8.7% / yr



Source: CEC, California Department of Finance

